## **UNITED STATES SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

FORM 10-Q		
Mark One)  Z QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECU  1934	JRITIES EXCHANGE ACT OF	
For the quarterly period ended October 1, 2011		
or		
☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECU 1934	URITIES EXCHANGE ACT OF	
For the transition period from to .		
Commission File Number: 0-51142		
UNIVERSAL TRUCKLOAD SERV (Exact Name of Registrant as Specified in Its Charter)	ICES, INC.	
Michigan (State or other jurisdiction of incorporation or organization)	38-3640097 (I.R.S. Employer Identification No.)	
12755 E. Nine Mile Road Warren, Michigan 48089 (Address, including Zip Code of Principal Executive Offices)		
(586) 920-0100 (Registrant's telephone number, including area code)		
$N\!/\!A$ (Former name, former address and former fiscal year, if changed since last repo	rt)	
ndicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has past 90 days. Yes 🗵 No 🗆		
indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, is submitted and posted pursuant to Rule 405 of Regulation S-T ( $\S 232.405$ of this chapter) during the preceding 12 registrant was required to submit and post such files). Yes $\boxtimes$ No $\square$		e
ndicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the I		
Large accelerated filer	Accelerated filer	×
Non-accelerated filer	Smaller reporting company	
ndicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes □ No ⊠		
The number of shares of the registrant's common stock, no par value, outstanding as of October 31, 2011 was 15,	555.183.	

#### PART I – FINANCIAL INFORMATION

#### ITEM 1: FINANCIAL STATEMENTS

### UNIVERSAL TRUCKLOAD SERVICES, INC.

Unaudited Consolidated Balance Sheets (In thousands, except share data)

	October 1, 2011		December 31, 2010	
Assets				
Current assets:				
Cash and cash equivalents	\$	1,376	\$	6,261
Marketable securities		15,275		15,041
Accounts receivable – net of allowance for doubtful accounts of \$3,485 and \$4,540, respectively		87,385		68,833
Due from CenTra and affiliates		254		80
Prepaid income taxes		3,026		1,821
Prepaid expenses and other		6,086		6,488
Deferred income taxes		4,141		2,973
Total current assets		117,543		101,497
Property and equipment		121,969		116,461
Less accumulated depreciation		(41,860)		(38,255)
Property and equipment – net		80,109		78,206
Goodwill		17,722		17,231
Intangible assets – net of accumulated amortization of \$18,377 and \$15,803, respectively		10,319		11,977
Other assets		2,895		3,137
Total assets	\$	228,588	\$	212,048
Liabilities and Shareholders' Equity				
Current liabilities:				
Accounts payable	\$	38,817	\$	23,773
Line of credit		4,253		_
Accrued expenses and other current liabilities		20,340		18,521
Total current liabilities		63,410		42,294
Long-term liabilities:				
Deferred income taxes		6,311		5,425
Other long-term liabilities		1,251		118
Total long-term liabilities		7,562		5,543
Shareholders' equity:				
Common stock, no par value. Authorized 40,000,000 shares; 16,122,483 shares issued; 15,555,183 and				
15,667,483 shares outstanding at October 1, 2011 and December 31, 2010, respectively		16,122		16,122
Paid-in capital		79,914		79,914
Treasury Stock, at cost; 567,300 and 455,000 shares at October 1, 2011 and December 31, 2010,				
respectively		(8,325)		(6,625)
Retained earnings		69,273		72,559
Accumulated other comprehensive income, net of income taxes of \$(388) and \$(1,524), respectively		632		2,241
Total shareholders' equity		157,616		164,211
Total liabilities and shareholders' equity	\$	228,588	\$	212,048
	_			

See accompanying notes to unaudited consolidated financial statements. \\

Unaudited Consolidated Statements of Income October 1, 2011 and October 2, 2010

(In thousands, except per share data)

		eeks Ended			
Operating revenues:		2010	2011	2010	
Truckload	\$110,896	\$ 94,980	\$319,007	\$278,246	
Brokerage	48,588	39,186	127,558	106,347	
Intermodal	28,062	22,296	78,572	65,217	
Total operating revenues	187,546	156,462	525,137	449,810	
Operating expenses:					
Purchased transportation	144,413	119,333	404,503	341,634	
Commissions expense	10,974	10,072	31,555	28,933	
Other operating expense	3,519	3,020	10,458	10,269	
Selling, general, and administrative	13,116	11,877	39,062	37,761	
Insurance and claims	4,155	4,715	12,481	12,845	
Depreciation and amortization	2,947	2,790	8,715	8,175	
Total operating expenses	179,124	151,807	506,774	439,617	
Income from operations	8,422	4,655	18,363	10,193	
Interest income	13	33	61	99	
Interest expense	(9)	(2)	(13)	(18)	
Other non-operating income (expense), net	233	225	1,391	5,820	
Income before provision for income taxes	8,659	4,911	19,802	16,094	
Provision for income taxes	3,224	1,979	7,533	6,524	
Net income	\$ 5,435	\$ 2,932	\$ 12,269	\$ 9,570	
Earnings per common share:					
Basic	\$ 0.35	\$ 0.18	\$ 0.79	\$ 0.60	
Diluted	\$ 0.35	\$ 0.18	\$ 0.79	\$ 0.60	
Weighted average number of common shares outstanding:					
Basic	15,574	15,925	15,607	15,962	
Diluted	15,574	15,925	15,607	15,962	
Dividends paid per common share	\$ 1.00	<u>\$</u>	\$ 1.00	<u> </u>	
Other-than-temporary impairment losses:					
Total other-than-temporary impairment losses	\$ —	\$ —	\$ —	\$ —	
Portion of loss recognized in other comprehensive income					
Net impairment loss recognized in earnings	<u> </u>	<u> </u>	<u> </u>	<u> </u>	

See accompanying notes to unaudited consolidated financial statements.

Unaudited Consolidated Statements of Cash Flows

Thirty-nine Weeks ended October 1, 2011 and October 2, 2010

(In thousands)

Cook flows from an experience activities.	2011	2010
Cash flows from operating activities:  Net income	\$ 12,269	\$ 9,570
Adjustments to reconcile net income to net cash provided by operating activities:	\$ 12,209	\$ 3,370
Depreciation and amortization	8,715	8,175
Gains on sale of marketable securities	(916)	(5,370)
(Gain) losses on disposal of property and equipment	(102)	168
Provision for doubtful accounts	1,135	968
Deferred income taxes	854	(1,962)
Change in assets and liabilities:		( ) /
Accounts receivable	(19,687)	(10,546)
Prepaid income taxes, prepaid expenses, and other assets	(561)	1,771
Due from CenTra and affiliates	(174)	(192)
Accounts payable, accrued expenses and other current liabilities	16,817	418
Other long-term liabilities	1,133	315
Net cash provided by operating activities	19,483	3,315
Cash flows from investing activities:		
Capital expenditures	(8,850)	(7,577)
Proceeds from the sale of property and equipment	817	245
Purchases of marketable securities	(3,309)	(2,462)
Proceeds from sale of marketable securities	1,246	11,364
Payment of earnouts related to acquisitions	_	(183)
Acquisition of businesses	(1,050)	(400)
Net cash (used in) provided by investing activities	(11,146)	987
Cash flows from financing activities:		
Borrowings under credit agreement	4,253	_
Payment of earnout obligations related to acquisitions	(220)	(267)
Repayment of long-term debt	_	(550)
Dividends paid	(15,555)	_
Purchases of treasury stock	(1,700)	(1,458)
Net cash used in financing activities	(13,222)	(2,275)
Net (decrease) increase in cash and cash equivalents	(4,885)	2,027
Cash and cash equivalents – beginning of period	6,261	953
Cash and cash equivalents – end of period	\$ 1,376	\$ 2,980
Supplemental cash flow information:		
Cash paid for interest	\$ 5	\$ 18
Cash paid for income taxes	\$ 7,379	\$ 8,572
Acquisition of businesses:		
Fair value of assets acquired, including goodwill	\$ 1,406	\$ 5,884
Liabilities assumed	_	(2,453)
Advances made for acquisitions of businesses in 2009	_	(2,647)
Cash paid in 2010 for 2009 acquisitions of businesses	_	150
Acquisition obligations	(356)	(534)
Net cash paid for acquisitions of businesses	\$ 1,050	\$ 400

See accompanying notes to unaudited consolidated financial statements.

Unaudited Consolidated Statements of Cash Flows – Continued Thirty-nine Weeks ended October 1, 2011 and October 2, 2010

#### Non-cash financing transactions (Note 3):

During each of the thirty-nine week periods ended October 1, 2011 and October 2, 2010, the Company recorded the forgiveness of the loan from the County of Cuyahoga, Ohio of \$90,000 as a reduction of the loan and as a reduction of the underlying land improvements.

See accompanying notes to unaudited consolidated financial statements.

Notes to Unaudited Consolidated Financial Statements

#### (1) Basis of Presentation

Pursuant to the rules and regulations of the Securities and Exchange Commission, the accompanying unaudited consolidated financial statements of Universal Truckload Services, Inc. and its wholly owned subsidiaries, or the Company or UTSI, have been prepared by the Company's management. In the opinion of management, the unaudited consolidated financial statements include all normal recurring adjustments necessary to present fairly the information required to be set forth therein. All intercompany transactions and balances have been eliminated in consolidation. Certain information and note disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted from these statements pursuant to such rules and regulations and, accordingly, should be read in conjunction with the consolidated financial statements as of December 31, 2010 and 2009 and for each of the years in the three-year period ended December 31, 2010 included in the Company's Form 10-K filed with the Securities and Exchange Commission. The preparation of the consolidated financial statements requires the use of management's estimates. Actual results could differ from those estimates.

The Company's fiscal year ends on December 31. The Company's fiscal year consists of four quarters, each with thirteen weeks.

#### (2) Transactions with CenTra and Affiliates

Through December 31, 2004, UTSI was a wholly owned subsidiary of CenTra, Inc., or CenTra. On December 31, 2004, CenTra distributed all of UTSI's common stock to the sole shareholders of CenTra, Matthew T. Moroun and a trust controlled by Manuel J. Moroun, collectively the Morouns. Subsequent to the initial public offering in 2005, the Morouns retained and continue to hold a controlling interest in UTSI. CenTra provides management services to UTSI, including legal, human resources, and tax services. The cost of these services is based on the estimated utilization of the specific services and is allocated to the Company. Management believes the allocation method is reasonable. However, the costs of these services charged to UTSI are not necessarily indicative of the costs that would have been incurred if UTSI had internally performed or acquired these services as a separate unaffiliated entity.

In addition to the management services described above, UTSI purchases other services from CenTra and affiliates. Following is a schedule of cost incurred for services provided by CenTra and affiliates. The amounts charged to UTSI for the thirteen weeks and thirty-nine weeks ended October 1, 2011 and October 2, 2010 are presented in the table below (in thousands):

	Thirteen w	eeks ended	Thirty-nine	weeks ended
	October 1, October 2, 2011 2010		October 1, 2011	October 2, 2010
Management services	\$ 243	\$ 266	\$ 736	\$ 803
Building and terminal rents	142	137	427	402
Maintenance services	21	38	137	162
Personal liability and property damage insurance	3,757	3,776	10,906	10,531
Health and other insurance	838	899	2,567	2,799
Total	\$ 5,001	\$ 5,116	\$ 14,773	\$ 14,697

Notes to Unaudited Consolidated Financial Statements - Continued

#### (2) Transactions with CenTra and Affiliates—continued

Operating revenues from freight services provided to CenTra for the thirteen and thirty-nine weeks ended October 1, 2011 were \$97,000 and \$834,000. Operating revenues from freight services provided to CenTra for the thirteen and thirty-nine weeks ended October 2, 2010 were \$57,000 and \$81,000.

During the thirteen and thirty-nine weeks ended October 1, 2011, the Company charged CenTra approximately \$77,000 and \$227,000, respectively, for vehicle maintenance services performed during the period. For the thirteen and thirty-nine weeks ended October 2, 2010, the Company charged CenTra approximately \$80,000 and \$165,000, respectively, for such services during the period.

As of October 1, 2011 and December 31, 2010, amounts due from CenTra and affiliates were \$254,000 and \$80,000, respectively.

During the thirty-nine weeks ended October 1, 2011, the Company purchased five tractors from an affiliate of CenTra for \$175,000.

The Company also retained the law firm of Sullivan Hincks & Conway to provide legal services during the period. Daniel C. Sullivan, a member of the Company's board of directors, or the Board, is a partner at Sullivan Hincks & Conway. Amounts paid for legal services during the thirteen and thirty-nine weeks ended October 1, 2011 were \$60,000 and \$293,000, respectively. Amount paid for legal services during the thirteen and thirty-nine weeks ended October 2, 2010 was \$181,000 and \$218,000, respectively.

#### (3) Debt

On October 28, 2010, the Company and KeyBank National Association, or KeyBank, entered into an Amended and Restated Loan Agreement and Promissory Note, collectively referred to as the Agreement, for the period October 25, 2010 to October 24, 2011, thereby replacing the previous loan agreements. Under the Agreement, the Company's maximum permitted borrowings and letters of credit in the aggregate may not exceed \$20 million. The line of credit is unsecured and bears interest at a rate equal to the lesser of the Prime Rate minus 0.50% or LIBOR plus 1.00% (effective rate of 1.24% at October 1, 2011). The Agreement contains various financial and restrictive covenants to be maintained by the Company including requirements to maintain a tangible net worth of at least \$85 million, a debt to tangible net worth ratio not to exceed 1 to 1, and quarterly net profits of at least one dollar. For purposes of this Agreement, tangible net worth is defined as total assets, excluding all intangible assets, less total debt. The Agreement also may, in certain circumstances, limit our ability to pay dividends or distributions utilizing our line of credit. The Agreement also contains customary representations and warranties, affirmative and negative covenants and events of default. As of October 1, 2011, the Company was in compliance with its debt covenants. The Company did not have any amounts outstanding under its line of credit at October 1, 2011 or December 31, 2010, and there were letters of credit aggregating \$650,000 and \$1,300,000 issued against the line, respectively.

On May 1, 2006, UTS Realty, LLC, or Realty, a wholly owned subsidiary of the Company, received a \$1,000,000 loan from the County of Cuyahoga, Ohio, or the County, to be used for improvements to its Cleveland, Ohio container storage facility. The loan agreement requires quarterly interest payments at an annual rate of 5.0%. Through January 31, 2011, subject to certain conditions, the County forgave \$450,000 of the principal amount owed. On January 31, 2007, the Company began recording the forgiveness as a reduction of the loan and as a reduction in the cost of the underlying improvements at a rate of \$90,000 per annum. The remaining principal was due at maturity on January 31, 2011; however, in June 2010, the Company repaid \$550,000 of the remaining principal balance. As of October 1, 2011 and December 31, 2010, the outstanding balance under the loan was \$0 and \$90,000 (presented under other current liabilities), respectively.

Notes to Unaudited Consolidated Financial Statements - Continued

#### (3) Debt – continued

The Company maintains a secured borrowing facility at UBS Financial Services, Inc., or UBS, using its marketable securities as collateral for the short-term line of credit. The line of credit bears an interest rate equal to LIBOR plus 0.84% (effective rate of 1.08% at October 1, 2011), and interest is billed monthly. No principal payments are due on the borrowing; however, the line of credit is callable at any time. The amount available under the line of credit is based on a percentage of the market value of the underlying securities. If the equity value in the account falls below the minimum requirement, the Company must restore the equity value, or UBS may call the line of credit. As of October 1, 2011 and December 31, 2010, the outstanding balance under the line of credit was \$4,253,000 and \$0, respectively. At October 1, 2011, the maximum available borrowings against the line of credit were \$4,525,000. The carrying amount for the line of credit approximates fair value because the interest rate on the line of credit is adjusted frequently.

#### (4) Earnings Per Share

Basic earnings per common share amounts are based on the weighted average number of common shares outstanding, and diluted earnings per share amounts are based on the weighted average number of common shares outstanding plus the incremental shares that would have been outstanding upon the assumed exercise of all dilutive stock options.

The following table provides a reconciliation of the number of weighted average common shares outstanding used to calculate basic earnings per share to the weighted average number of common shares and common share equivalents outstanding used in calculating diluted earnings per share (in thousands):

			Thirty-ni	ne Weeks	
	Thirteen W	eeks Ended	Ended		
	October 1,	October 1, October 2,		October 2,	
	2011	2010	2011	2010	
Weighted average number of common shares	15,574	15,925	15,607	15,962	
Incremental shares from assumed exercise of stock options					
Weighted average number of common shares and common share equivalents	15,574	15,925	15,607	15,962	

For both the thirteen and thirty-nine weeks ended October 1, 2011 and October 2, 2010, 187,500 options to purchase shares of common stock were excluded from the calculation of diluted earnings per share because such options were anti-dilutive.

#### (5) Stock Based Compensation

In December 2004, the Board adopted the 2004 Stock Incentive Plan, or the Plan, which became effective upon completion of the Company's initial public offering. The Plan allows for the issuance of a total of 500,000 shares. The grants may be made in the form of restricted stock bonuses, restricted stock purchase rights, stock options, phantom stock units, restricted stock units, performance share bonuses, performance share units or stock appreciation rights. On February 11, 2005, UTSI granted 260,000 options to certain of its employees. The stock options granted vested immediately, have a life of seven years and have an exercise price of \$22.50 per share. Prior to January 1, 2006, the Company accounted for stock options issued under the Plan pursuant to the recognition and measurement principles of APB Opinion No. 25, "Accounting for Stock Issued to Employees," and related interpretations. No stock-based employee compensation was reflected in net income prior to fiscal year 2006, as all options granted under the Plan had an exercise price equal to the fair market value of the underlying common stock on the date of grant. The intrinsic value of all outstanding options as of October 1, 2011 and October 2, 2010 was \$0.

Notes to Unaudited Consolidated Financial Statements - Continued

#### (5) Stock Based Compensation - continued

The following table summarizes the stock option activity and related information for the period indicated:

		Weighted Average Exercise
	Options	Price
Balance at January 1, 2011	187,500	\$ 22.50
Granted	<del>_</del>	_
Exercised	<del>-</del>	
Expired	<del>_</del>	_
Forfeited	_	_
Balance at October 1, 2011	187,500	\$ 22.50
Exercisable	187,500	\$ 22.50

#### (6) Comprehensive Income

Comprehensive income includes the following (in thousands):

Thirteen Weeks Ended		Thirty-nine Weel Ended	
October 1, 2011 2, 2010		October 1, 2011	October 2, 2010
\$ 5,435	\$2,932	\$12,269	\$ 9,570
(1,633)	909	(1,042)	4,297
(52)	_	(568)	(3,193)
(1,685)	909	(1,610)	1,104
\$ 3,750	\$3,841	\$10,659	\$10,674
	Cotober 1, 2011 \$ 5,435  (1,633)  (52) (1,685)	Ended           October 1, 2011         October 2, 2010           \$ 5,435         \$2,932           (1,633)         909           (52)         —           (1,685)         909	Ended         Ended           October 1, 2011         October 2, 2010         October 1, 2011           \$ 5,435         \$2,932         \$12,269           (1,633)         909         (1,042)           (52)         —         (568)           (1,685)         909         (1,610)

Accumulated other comprehensive income at October 1, 2011 of \$632,000 represents the net unrealized holding gains on available—for-sale investments of \$1,020,000 net of related income tax expense of \$388,000. At October 1, 2011, the gross unrealized holding gains and gross unrealized holding losses on available-for-sale investments were \$2,178,000 and \$1,158,000, respectively.

Accumulated other comprehensive income at December 31, 2010 of \$2,241,000 represents the unrealized holding gains on available—for-sale investments of \$3,765,000, net of related income tax expense of \$1,524,000. At December 31, 2010, the gross unrealized holding gains and gross unrealized holding losses on available-for-sale investments were \$3,993,000 and \$228,000, respectively.

Notes to Unaudited Consolidated Financial Statements - Continued

#### (7) Acquisitions

In March 2011, the Company acquired certain assets of Hart Transportation, Inc., or Hart, based in Jacksonville, Florida through a Limited Asset Purchase Agreement for approximately \$1,406,000. Hart is primarily a regional provider of van and flatbed services throughout the Southeastern United States. Included in the purchase price is approximately \$356,000 of additional consideration estimated to be paid to the former owner of Hart based on a percentage of revenues generated during the period from April 1, 2011 to March 31, 2014. As of October 1, 2011, the fair value of the earnout liability was \$301,000. The Company used cash and cash equivalents to finance the acquisition. Pursuant to the acquisition, Hart operates as part of Universal Am-Can, Ltd.

The pro forma effect of this acquisition has been omitted, as the effect is immaterial to the Company's results of operations, financial position and cash flows. The allocation of the purchase price is as follows (in thousands):

Intangible assets	\$ 915
Goodwill (tax deductible)	491
	\$1,406

The intangible assets acquired represent the acquired companies' customer relationships and are being amortized over a period of seven years.

Goodwill represents the expected synergies to be achieved through the integration of the acquired companies into UTSI, and intangible assets that do not qualify for separate accounting recognition under generally accepted accounting principles.

The operating results of the acquired company have been included in the consolidated statements of income since its acquisition date; however, it has not been separately disclosed as it is deemed immaterial.

#### (8) Fair Value Measurements

FASB ASC Topic 820 "Fair Value Measurements and Disclosures", defines fair value as the exchange price that would be received for an asset or paid to transfer a liability in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date and expanded disclosures with respect to fair value measurements.

FASB ASC Topic 820 also establishes a three-level fair value hierarchy that prioritizes the inputs used to measure fair value. This hierarchy requires entities to maximize the use of observable inputs and minimize the use of unobservable inputs. The three levels of inputs used to measure fair value are as follows:

- Level 1 Quoted prices in active markets for identical assets or liabilities.
- Level 2 Observable inputs other than quoted prices included in Level 1, such as quoted prices for similar assets and liabilities in active markets; quoted prices for identical or similar assets and liabilities in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.
- Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

Notes to Unaudited Consolidated Financial Statements - Continued

#### (8) Fair Value Measurements- continued

The Company has segregated all financial assets that are measured at fair value on a recurring basis into the most appropriate level within the fair value hierarchy based on the inputs used to determine the fair value at the measurement date in the tables below (in thousands):

		October 1, 2011			
	Level 1	Level 2	Level 3	Fair Value Measurement	
Assets					
Cash equivalents	\$ 821	\$ —	\$ —	\$ 821	
Marketable securities	15,275	_	_	15,275	
Total	\$16,096	<del>\$</del> —	\$ —	\$ 16,096	
				<del></del>	
		Decemb	er 31, 2010		
	Level 1	Level 2	Level 3	Fair Value Measurement	
Assets	<u> Ecver r</u>	Ecver 2	Ecvers	wedstrement	
Cash equivalents	\$ 59	\$ —	\$ —	\$ 59	
Marketable securities	15,041	_	_	15,041	
Total	\$15,100	<del>\$</del> —	<del>\$ —</del>	\$ 15,100	

The valuation techniques used to measure fair value for the items in the tables above are as follows:

- Cash equivalents This category consists of money market funds which are listed as Level 1 assets and measured at fair value based on quoted prices for identical instruments in active markets.
- Marketable securities Marketable securities represent equity securities, which consist of common stocks, are actively traded on public exchanges
  and are listed as Level 1 assets. Fair value was measured based on quoted prices for these securities in active markets.

The carrying amount for the line of credit approximates fair value because the interest rate on the line of credit is adjusted frequently.

#### (9) Marketable Securities

At October 1, 2011, marketable securities, all of which are available-for-sale, consist of common stocks. Marketable securities are carried at fair value, with unrealized gains and losses, net of related income taxes, reported as accumulated other comprehensive income (loss), except for losses from impairments which are determined to be other-than-temporary. Realized gains and losses, and declines in value judged to be other-than-temporary on available-for-sale securities are included in the determination of net income and are included in other non-operating income (expense), at which time the average cost basis of these securities are adjusted to fair value. Fair values are based on quoted market prices at the reporting date. Interest and dividends on available-for-sale securities are included in other non-operating income (expense).

Notes to Unaudited Consolidated Financial Statements – Continued

#### (9) Marketable Securities- continued

The cost, gross unrealized holding gains, gross unrealized holding losses, and fair value of available-for-sale securities by type were as follows (in thousands):

	Cost	unrealized holding	unrealized holding	Fair Volvo
At October 1, 2011		gains	(losses)	Value
At October 1, 2011				
Equity Securities	<u>\$14,255</u>	\$ 2,178	\$(1,158)	<u>\$15,275</u>
At December 31, 2010				
Equity Securities	<u>\$11,276</u>	\$ 3,993	\$ (228)	\$15,041

Included in equity securities at October 1, 2011 are securities with a fair value of \$4,334,000 with a cumulative loss position of \$1,158,000, the impairment of which the Company considers to be temporary. The Company considers several factors in its determination as to whether declines in value are judged to be temporary or other-than-temporary, including the severity and duration of the decline, the financial condition and near-term prospects of the specific issuers and the industries in which they operate, and the Company's intent and ability to hold these securities. The Company may incur future impairment charges if declines in market values continue and/or worsen and impairments are no longer considered temporary.

The following table shows the gross unrealized holding losses and fair value of the Company's marketable securities that are not deemed to be other-than-temporarily impaired aggregated by type and length of time they have been in a continuous unrealized loss position at October 1, 2011 (in thousands):

	Less mai	Less than 12 Months		12 Months of Greater		otai
	Fair	Unrealized	Fair	Unrealized	Fair	Unrealized
	Value	Losses	Value	Losses	Value	Losses
Equity securities	\$3,504	\$ 808	\$830	\$ 350	\$4,334	\$ 1,158

The Company's portfolio of equity securities in a continuous loss position, the impairment of which the Company considers to be temporary, consists primarily of common stocks in the banking, oil and gas, pharmaceutical, and transportation industries. The fair value and unrealized losses are distributed in 27 publicly traded companies, with no single industry or company representing a material or concentrated unrealized loss. The Company has evaluated the near-term prospects of the various industries, as well as the specific issuers within its portfolio, in relation to the severity and duration of the impairments, and based on that evaluation, and the Company's ability and intent to hold these investments for a reasonable period of time to allow for a recovery of fair value, the Company does not consider these investments to be other-than-temporarily impaired at October 1, 2011.

The Company from time to time invests cash in excess of its current needs in marketable securities, much of which is held in equity securities, which are actively traded on public exchanges. It is the philosophy of the Company to minimize the risk of capital loss without foregoing the potential for capital appreciation through investing in value-and-income oriented investments. However, holding equity securities subjects the Company to fluctuations in the market value of its investment portfolio based on current market prices, and a drop in market prices or other unstable market conditions could cause a loss in the value of the Company's marketable securities.

Notes to Unaudited Consolidated Financial Statements - Continued

#### (10) Recent Accounting Pronouncements

In September 2011, the FASB issued Accounting Standards Update, or ASU, 2011-08, which allows an entity the option to first assess qualitative factors to determine whether it is necessary to perform the two-step quantitative goodwill impairment test. Under this amendment, if the Company chooses that option, the Company would not be required to calculate the fair value of a reporting unit unless the entity determines, based on a qualitative assessment, that it is more likely than not that its fair value is less than its carrying amount. This amendment includes a number of events and circumstances for an entity to consider in conducting the qualitative assessment. This ASU is effective for impairment tests performed during entities' fiscal years that begin after December 15, 2011, which for the Company will be the impairment test performed as of the last day of our 2nd fiscal quarter in 2012. The Company believes once applied, the adoption of the ASU will not have a significant impact on the Company's financial position, results of operations, or cash flows.

#### (11) Contingencies

The Company is involved in claims and litigation arising in the ordinary course of business. These matters primarily involve claims for personal injury and property damage incurred in the transportation of freight. Based on knowledge of the facts and, in certain cases, opinions of outside counsel, the Company believes all such litigation is adequately covered by insurance or otherwise provided for and that adverse results in one or more of those cases would not have a materially adverse effect on its financial condition, operating results and cash flows. However, if the ultimate outcome of these matters, after provisions thereof, is materially different from the Company's estimates, they could have a material effect on the Company's operating results and cash flows in any given quarter or year.

#### (12) Dividends

On September 6, 2011, the Board declared a special one-time cash dividend of \$1.00 per common share payable to shareholders of record on September 16, 2011. The payment of this dividend did not violate any of the Company's financial covenants under the Company's Loan Agreement with KeyBank. The Company currently intends to retain future earnings to finance the growth, development and expansion of its business and does not anticipate paying cash dividends in the future. Any future determination to pay dividends will be at the discretion of the Board and will depend on its financial condition, results of operations, capital requirements, any legal or contractual restrictions on the payment of dividends and other factors the Board deems relevant.

#### (13) Subsequent Events

The Company evaluated subsequent events through the time of filing this Quarterly Report on Form 10-Q. Except for the following matter, we are not aware of any significant events that occurred subsequent to the balance sheet date but prior to the filing of this report that would have a material impact on the Unaudited Consolidated Financial Statements.

Notes to Unaudited Consolidated Financial Statements - Continued

#### (12) Subsequent Events—continued

On October 24, 2011, the Company and KeyBank, entered into a Change in Terms Agreement to the Amended and Restated Loan Agreement and Promissory Note dated October 25, 2010, collectively referred to as the New Agreement, whereby the maturity date of the existing Amended and Restated Loan Agreement and Promissory Note was extended to October 23, 2012. Under the New Agreement, the Company's maximum permitted borrowings and letters of credit in the aggregate may not exceed \$20 million. The line of credit is unsecured, and bears interest at a rate equal to the lesser of the Prime Rate minus 0.50% or LIBOR plus 1.00%. The New Agreement contains various financial and restrictive covenants to be maintained by the Company including requirements to maintain a tangible net worth of at least \$85 million, a debt to tangible net worth ratio not to exceed 1 to 1, and quarterly net profits of at least one dollar. For purposes of this Agreement, tangible net worth is defined as total assets, excluding all intangible assets, less total debt. The New Agreement also may, in certain circumstances, limit our ability to pay dividends or distributions utilizing our line of credit. The New Agreement also contains customary representations and warranties, affirmative and negative covenants and events of default.

#### ITEM 2: MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Some of the statements and assumptions in this Form 10-Q are forward-looking statements. These statements identify prospective information. Important factors could cause actual results to differ, possibly materially, from those in the forward-looking statements. In some cases you can identify forward-looking statements by words such as "anticipate," "believe," "could," "estimate," "plan," "intend," "may," "should," "will" and "would" or other similar words. You should read statements that contain these words carefully because they discuss our future expectations, contain projections of our future results of operations or of our financial position or state other "forward-looking" information. Forward-looking statements should not be read as a guarantee of future performance or results, and will not necessarily be accurate indications of the times at, or by which, such performance or results will be achieved. Forward-looking information is based on information available at the time and/or management's good faith belief with respect to future events, and is subject to risks and uncertainties that could cause actual performance or results to differ materially from those expressed in the statements. The factors listed in the section captioned "Risk Factors" in Item 1A in our Form 10-K for the year ended December 31, 2010, as well as any other cautionary language in that Form 10-K, provide examples of risks, uncertainties and events that may cause our actual results to differ materially from the expectations we describe in our forward-looking statements.

Forward-looking statements speak only as of the date the statements are made. We assume no obligation to update forward-looking statements to reflect actual results, changes in assumptions or changes in other factors affecting forward-looking information except to the extent required by applicable securities laws. If we do update one or more forward-looking statements, no inference should be drawn that we will make additional updates with respect thereto or with respect to other forward-looking statements.

#### Overview

We are primarily an asset-light provider of transportation services to shippers throughout the United States and in the Canadian provinces of Ontario and Quebec. Our over-the-road trucking services include both flatbed and dry van operations and we provide rail-truck and steamship-truck intermodal support services. We also offer truck brokerage services, which allow us to supplement our capacity and provide our customers with transportation of freight not handled by our owner-operators. In addition, we offer full service international freight forwarding and customs house brokerage services.

Our use of agents and owner-operators reduces our need to provide non-driver facilities and tractor and trailer fleets. The primary physical assets we provide to our agents and owner-operators include a portion of our trailer fleet, our headquarters facility, our management information systems and our intermodal depot facilities. Our business model provides us with a highly variable cost structure, allows us to grow organically using relatively small amounts of cash, gives us a higher return on assets compared to many of our asset-based competitors and preserves an entrepreneurial spirit among our agents and owner-operators that we believe leads to improved operating performance. For the thirteen and thirty-nine weeks ended October 1, 2011, approximately 86.8% and 86.1%, respectively, of our total operating expenses were variable in nature and our capital expenditures were \$2.9 million and \$8.9 million, respectively.

The following discussion of the Company's financial condition and results of operations should be read in conjunction with Management's Discussion and Analysis of Financial Condition and Results of Operations and Consolidated Financial Statements and related notes included in our Annual Report on Form 10-K for the year ended December 31, 2010 and the Unaudited Consolidated Financial Statements and related notes contained in this quarterly report on Form 10-Q.

#### **Results of Operations**

The following table sets forth items derived from our consolidated statements of income for the thirteen and thirty-nine weeks ended October 1, 2011 and October 2, 2010, as a percentage of operating revenues:

	Thirteen Wee	Thirteen Weeks Ended		Thirty-nine Weeks Ended	
	October 1, 2011	October 2, 2010	October 1, 2011	October 2, 2010	
Operating revenues	100%	100%	100%	100%	
Operating expenses:					
Purchased transportation	77.0	76.3	77.0	76.0	
Commissions expense	5.9	6.4	6.0	6.4	
Other operating expenses	1.9	1.9	2.0	2.3	
Selling, general and administrative	7.0	7.6	7.4	8.4	
Insurance and claims	2.2	3.0	2.4	2.9	
Depreciation and amortization	1.6	1.8	1.7	1.8	
Total operating expenses	95.5	97.0	96.5	97.7	
Operating income	4.5	3.0	3.5	2.3	
Interest income, net	<u> </u>	_	_	_	
Other non-operating income	0.1	0.1	0.3	1.3	
Income before provision for income taxes	4.6	3.1	3.8	3.6	
Provision for income taxes	1.7	1.3	1.4	1.5	
Net income	2.9%	1.9%	2.3%	2.1%	

#### Thirty-nine Weeks Ended October 1, 2011 Compared to Thirty-nine Weeks Ended October 2, 2010

Operating revenues. Operating revenues for the thirty-nine weeks ended October 1, 2011 increased by \$75.3 million, or 16.7%, to \$525.1 million from \$449.8 million for the thirty-nine weeks ended October 2, 2010. The increase in operating revenues is primarily attributable to an increase in the number of loads in our truckload, brokerage and intermodal operations, an increase in fuel surcharges, and increases in our operating revenues per loaded mile. The number of loads from our combined truckload, brokerage and intermodal operations was 601,000 for the thirty-nine weeks ended October 1, 2011 compared to 555,000 for thirty-nine weeks ended October 2, 2010. Included in operating revenues are fuel surcharges of \$66.2 million for the thirty-nine weeks ended October 1, 2011 compared to \$40.1 million for the thirty-nine weeks ended October 2, 2010. For the thirty-nine weeks ended October 1, 2011, our operating revenue per loaded mile, excluding fuel surcharges, from our combined truckload and brokerage operations increased to \$2.42 from \$2.16 for the thirty-nine weeks ended October 2, 2010. Included in truckload revenues is approximately \$6.7 million of revenues attributable to our acquisition made in the first quarter 2011. Excluding the effects of this acquisition, revenue from our truckload operations increased by \$34.0 million, or 12.2%, to \$312.3 million for the thirty-nine weeks ended October 1, 2011 from \$278.2 million for the thirty-nine weeks ended October 2, 2010. Included in brokerage revenues is approximately \$0.4 million of revenues attributable to our acquisition made in the first quarter 2011. Excluding the effects of this acquisition, revenue from our brokerage operations increased by \$20.9 million, or 19.6%, to \$127.2 million for the thirty-nine weeks ended October 2, 2010. Intermodal revenue increased by \$13.4 million, or 20.5%, to \$78.6 million for the thirty-nine weeks ended October 1, 2011 from \$65.2 million for the thirty-nine weeks ended October 2, 2010.

Purchased transportation. Purchased transportation expense for the thirty-nine weeks ended October 1, 2011 increased by \$62.9 million, or 18.4%, to \$404.5 million from \$341.6 million for the thirty-nine weeks ended October 2, 2010. As a percentage of operating revenues, purchased transportation expense increased to 77.0% for the thirty-nine weeks ended October 1, 2011 from 76.0% for the thirty-nine weeks ended October 2, 2010. The absolute increase was primarily due to the increase in our operating revenues. Purchased transportation expense generally increases or decreases in proportion to the revenues generated through owner-operators and other third party providers. The increase in purchased transportation as a percent of operating revenues is primarily due to an increase in fuel surcharges, which are passed through to owner-operators.

Commissions expense. Commissions expense for the thirty-nine weeks ended October 1, 2011 increased by \$2.6 million, or 9.1%, to \$31.5 million from \$28.9 million for the thirty-nine weeks ended October 2, 2010. As a percentage of operating revenues, commissions expense decreased to 6.0% for the thirty-nine weeks ended October 1, 2011 compared to 6.4% for thirty-nine weeks ended October 2, 2010. The absolute increase was primarily due to the increase in our operating revenues. Commissions expense generally increases or decreases in proportion to the revenues. As a percentage of revenues, the decrease in commissions expense is due to an increase in fuel surcharges, which are passed on through to our owner operators, and as such, no commission is paid.

Other operating expense. Other operating expense for the thirty-nine weeks ended October 1, 2011 increased by \$0.2 million, or 1.8%, to \$10.5 million from \$10.3 million for the thirty-nine weeks ended October 2, 2010. As a percentage of operating revenues, other operating expense decreased to 2.0% for the thirty-nine weeks ended October 1, 2011 compared to 2.3% for thirty-nine weeks ended October 2, 2010. The absolute increase was primarily due to increases in repairs and maintenance cost of \$0.2 million and permit costs of \$0.4 million. These increases were partially offset by decreases in property and other operating taxes of \$0.2 million and other operating expenses of \$0.2 million.

Selling, general and administrative. Selling, general and administrative expense for the thirty-nine weeks ended October 1, 2011 increased by \$1.3 million, or 3.4%, to \$39.1 million from \$37.8 million for the thirty-nine weeks ended October 2, 2010. As a percentage of operating revenues, selling, general and administrative expense decreased to 7.4% for the thirty-nine weeks ended October 1, 2011 compared to 8.4% for thirty-nine weeks ended October 2, 2010. The absolute increase was primarily the result of increases in salaries and wage expense of \$1.4 million and other selling, general, and administrative costs of \$0.8 million. These increases were partially offset by decreases in our provision for bad debts and uncollectible agent loans of \$0.3 million and building rents of \$0.5 million, as well as a decrease in the gains on the sale of equipment of \$0.2 million.

Insurance and claims. Insurance and claims expense for the thirty-nine weeks ended October 1, 2011 decreased by \$0.3 million, or 2.8%, to \$12.5 million from \$12.8 million for the thirty-nine weeks ended October 2, 2010. As a percentage of operating revenues, insurance and claims decreased to 2.4% for the thirty-nine weeks ended October 1, 2011 from 2.9% for the thirty-nine weeks ended October 2, 2010. The absolute decrease is the result of decreases in our cargo claims expense of \$0.1 million, other contractor insurance and safety costs of \$0.1 million and in our auto liability insurance premiums and claims expense of \$0.1 million.

Depreciation and amortization. Depreciation and amortization for the thirty-nine weeks ended October 1, 2011 increased by \$0.5 million, or 6.6%, to \$8.7 million from \$8.2 million for the thirty-nine weeks ended October 2, 2010. As a percent of operating revenues, depreciation and amortization decreased to 1.7% for the thirty-nine weeks ended October 1, 2011 from 1.8% for the thirty-nine weeks ended October 2, 2010. The absolute increase is primarily the result of additional depreciation on our capital expenditures made throughout 2010 and 2011.

*Interest expense (income), net.* Net interest income for the thirty-nine weeks ended October 1, 2011 was \$48 thousand compared to \$81 thousand for the thirty-nine weeks ended October 2, 2010.

Other non-operating income. Other non-operating income for the thirty-nine weeks ended October 1, 2011 was \$1.4 million compared to \$5.8 million for the thirty-nine weeks ended October 2, 2010. Included in other non-operating income for the thirty-nine weeks ended October 1, 2011 were \$0.9 million of gains on the sales of marketable securities compared to \$5.4 million for the thirty-nine weeks ended October 2, 2010.

*Provision for income taxes.* Provision for income taxes for the thirty-nine weeks ended October 1, 2011 increased by \$1.0 million to \$7.5 million from \$6.5 million for the thirty-nine weeks ended October 2, 2010. The increase was primarily attributable to an increase in our taxable income, which was partially offset by a decrease in our effective tax rate. For the thirty-nine weeks ended October 1, 2011 and October 2, 2010, we had an effective income tax rate of 38.0% and 40.5%, respectively, based upon our income before provision for income taxes. Included in the thirty-nine weeks ended October 2, 2010 was additional income tax expense due to prior period adjustments to our state income taxes.

#### Thirteen Weeks Ended October 1, 2011 Compared to Thirteen Weeks Ended October 2, 2010

*Operating revenues.* Operating revenues for the thirteen weeks ended October 1, 2011 increased by \$31.0 million, or 19.9%, to \$187.5 million from \$156.5 million for the thirteen weeks ended October 2, 2010. The increase in operating revenues is primarily attributable to an increase in the number of loads in our truckload, brokerage and intermodal operations, an increase in fuel surcharges, and increases in our operating revenues per loaded mile. The

number of loads from our combined truckload, brokerage and intermodal operations was 208,000 for the thirteen weeks ended October 1, 2011 compared to 186,000 for thirteen weeks ended October 2, 2010. Included in operating revenues are fuel surcharges of \$23.3 million for the thirteen weeks ended October 1, 2011 compared to \$13.8 million for the thirteen weeks ended October 2, 2010. For the thirteen weeks ended October 1, 2011, our operating revenue per loaded mile, excluding fuel surcharges, from our combined truckload and brokerage operations increased to \$2.55 from \$2.34 for the thirteen weeks ended October 2, 2010. Included in truckload revenues is approximately \$2.8 million of revenues attributable to our acquisition made in the first quarter 2011. Excluding the effects of this acquisition, revenue from our truckload operations increased by \$13.0 million, or 13.8%, to \$108.0 million for the thirteen weeks ended October 1, 2011 from \$95.0 million for the thirteen weeks ended October 2, 2010. Included in brokerage revenues is approximately \$0.3 million of revenues attributable to our acquisition made in the first quarter 2011. Excluding the effects of this acquisition, revenue from our brokerage operations increased by \$9.1 million, or 23.3%, to \$48.3 million for the thirteen weeks ended October 1, 2011 compared to \$39.2 million for the thirteen weeks ended October 2, 2010. Intermodal revenue increased by \$5.8 million, or 25.9%, to \$28.1 million for the thirteen weeks ended October 2, 2010.

Purchased transportation. Purchased transportation expense for the thirteen weeks ended October 1, 2011 increased by \$25.1 million, or 21.0%, to \$144.4 million from \$119.3 million for the thirteen weeks ended October 2, 2010. As a percentage of operating revenues, purchased transportation expense increased to 77.0% for the thirteen weeks ended October 1, 2011 from 76.3% for the thirteen weeks ended October 2, 2010. The absolute increase was primarily due to the increase in our operating revenues. Purchased transportation expense generally increases or decreases in proportion to the revenues generated through owner-operators and other third party providers. The increase in purchased transportation as a percent of operating revenues is primarily due to an increase in fuel surcharges, which are passed through to owner-operators, which was partially offset by a decrease in our truckload purchased transportation rates.

Commissions expense. Commissions expense for the thirteen weeks ended October 1, 2011 increased by \$0.9 million, or 9.0%, to \$11.0 million from \$10.1 million for the thirteen weeks ended October 2, 2010. As a percentage of operating revenues, commissions expense decreased to 5.9% for the thirteen weeks ended October 1, 2011 compared to 6.4% for thirteen weeks ended October 2, 2010. The absolute increase was primarily due to the increase in our operating revenues. Commissions expense generally increases or decreases in proportion to the revenues. As a percentage of revenues, the decrease in commissions expense is due to an increase in fuel surcharges, which are passed on through to our owner operators, and an increase in revenues generated by our employee managed terminals, and as such, no commissions are paid.

Other operating expense. Other operating expense for the thirteen weeks ended October 1, 2011 increased by \$0.5 million, or 16.5%, to \$3.5 million from \$3.0 million for the thirteen weeks ended October 2, 2010. As a percentage of operating revenues, other operating expense remained consistent at 1.9% for both the thirteen weeks ended October 1, 2011 and October 2, 2010. The absolute increase was primarily due to increases in repairs and maintenance cost of \$0.4 million and permit costs of \$0.1 million.

Selling, general and administrative. Selling, general and administrative expense for the thirteen weeks ended October 1, 2011 increased by \$1.2 million, or 10.4%, to \$13.1 million from \$11.9 million for the thirteen weeks ended October 2, 2010. As a percentage of operating revenues, selling, general and administrative expense decreased to 7.0% for the thirteen weeks ended October 1, 2011 compared to 7.6% for thirteen weeks ended October 2, 2010. The absolute increase was primarily the result of increases in salaries and wage expense of \$0.6 million, other selling, general, and administrative costs of \$0.6 million, and our provisions for bad debts and uncollectible agent loans of \$0.4 million. These increases were partially offset by decreases in building rents of \$0.1 million and professional fees of \$0.2 million, as well as a decrease in the gains on the sale of equipment of \$0.1 million.

Insurance and claims. Insurance and claims expense for the thirteen weeks ended October 1, 2011 decreased by \$0.5 million, or 11.9%, to \$4.2 million from \$4.7 million for the thirteen weeks ended October 2, 2010. As a percentage of operating revenues, insurance and claims expense decreased to 2.2% for the thirteen weeks ended October 1, 2011 from 3.0% for the thirteen weeks ended October 2, 2010. The absolute decrease is the result of decreases in our cargo claims expense of \$0.2 million and in our auto liability insurance premiums and claims expense of \$0.3 million.

Depreciation and amortization. Depreciation and amortization for the thirteen weeks ended October 1, 2011 increased by \$0.1 million, or 5.6%, to \$2.9 million from \$2.8 million for the thirteen weeks ended October 2, 2010. As a percent of operating revenues, depreciation and amortization decreased to 1.6% for the thirteen weeks ended October 1, 2011 from 1.8% for the thirteen weeks ended October 2, 2010. The absolute increase is primarily the result of additional depreciation on our capital expenditures made throughout 2010 and 2011.

*Interest expense (income), net.* Net interest income for the thirteen weeks ended October 1, 2011 was \$4 thousand compared to \$31 thousand for the thirteen weeks ended October 2, 2010.

Other non-operating income. Other non-operating income for the thirteen weeks ended October 1, 2011 was \$233 thousand compared to \$225 thousand for the thirteen weeks ended October 2, 2010.

*Provision for income taxes.* Provision for income taxes for the thirteen weeks ended October 1, 2011 increased by \$1.2 million to \$3.2 million from \$2.0 million for the thirteen weeks ended October 2, 2010. The increase was primarily attributable to an increase in our taxable income, which was partially offset by a decrease in our effective tax rate. For the thirteen weeks ended October 1, 2011 and October 2, 2010, we had an effective income tax rate of 37.2% and 40.3%, respectively, based upon our income before provision for income taxes. Included in the thirteen weeks ended October 2, 2010 was additional income tax expense due to prior period adjustments to our state income taxes.

#### **Liquidity and Capital Resources**

Our primary sources of liquidity are funds generated by operations, our ability to borrow on margin against our marketable securities held at UBS, proceeds from the sales of marketable securities, and our revolving unsecured line of credit with KeyBank.

We employ a primarily asset-light operating strategy. Substantially all of the tractors and more than 50% of the trailers utilized in our business are provided by our owner-operators and we have no capital expenditure requirements relating to this equipment. As a result, our capital expenditure requirements are limited in comparison to most large trucking companies which maintain sizable fleets of owned tractors and trailers, requiring significant capital expenditures.

The Company continues to expand its domestic intermodal operations through the acquisition of 53' containers. During the thirty-nine weeks ended October 1, 2011, the Company added 135 53' containers to its fleet. Through the end of 2011, the Company expects to add an additional 165 53' containers to provide for expansion in this business line. We expect to have limited capital expenditure requirements relating to the maintenance of this equipment; however, we will continue to acquire additional containers to meet our business needs.

During the thirteen and thirty-nine weeks ended October 1, 2011, we made capital expenditures totaling \$2.9 million and \$8.9 million, respectively. These expenditures primarily consisted of tractors, trailers, containers and computer, office, and miscellaneous equipment.

Through the end of 2011, exclusive of acquisitions, if any, we expect to incur capital expenditures of \$1.0 million to \$1.5 million relating to real property acquisitions and improvements to our existing facilities and the acquisition of additional terminal yards or container facilities. We also expect to incur capital expenditures of \$11.0 million to \$11.5 million for tractors, trailers, containers, chassis, and other equipment.

We expect that our working capital and available borrowings will be sufficient to meet our capital commitments and fund our operational needs for at least the next twelve months. Based on the availability under our line of credit, against our marketable security portfolio and other financing sources and assuming the continuation of our current level of profitability, we do not expect that we will experience any liquidity constraints in the foreseeable future.

We continue to evaluate business development opportunities, including potential acquisitions that fit our strategic plans. There can be no assurance that we will identify any opportunities that fit our strategic plans or will be able to execute any such opportunities on terms acceptable to us. Any such opportunities will be financed from available cash and cash equivalents and our unsecured line of credit.

We currently intend to retain our future earnings to finance our growth and do not anticipate paying cash dividends in the foreseeable future.

#### **Unsecured Line of Credit**

On October 28, 2010, the Company and KeyBank National Association, or KeyBank, entered into an Amended and Restated Loan Agreement and Promissory Note, collectively referred to as the Agreement, for the period October 25, 2010 to October 24, 2011, thereby replacing the previous loan agreements. Under the Agreement, the Company's maximum permitted borrowings and letters of credit in the aggregate may not exceed \$20 million. The line of credit is unsecured, and bears interest at a rate equal to the lesser of the Prime Rate minus 0.50% or LIBOR plus 1.00% (effective rate of 1.24% at October 1, 2011). The Agreement contains various financial and restrictive covenants to be maintained by the Company including requirements to maintain a tangible net worth of at least \$85 million, a debt to tangible net worth ratio not to exceed 1 to 1, and quarterly net profits of at least one dollar. For purposes of this Agreement, tangible net worth is defined as total assets, excluding all intangible assets, less total debt. The Agreement also may, in certain circumstances, limit our ability to pay dividends or distributions utilizing our line of credit. The Agreement also contains customary representations and warranties, affirmative and negative covenants and events of default. As of October 1, 2011, the Company was in compliance with its debt covenants. The Company did not have any amounts outstanding under its line of credit at October 1, 2011, and there were letters of credit aggregating \$650,000 issued against the line.

On October 24, 2011, the Company and KeyBank National Association, or KeyBank, entered into a Change in Terms Agreement to the Amended and Restated Loan Agreement and Promissory Note dated October 25, 2010, collectively referred to as the New Agreement, whereby the maturity date of the existing Amended and Restated Loan Agreement and Promissory Note was extended to October 23, 2012. Under the New Agreement, the Company's maximum permitted borrowings and letters of credit in the aggregate may not exceed \$20 million. The line of credit is unsecured, and bears interest at a rate equal to the lesser of the Prime Rate minus 0.50% or LIBOR plus 1.00%. The New Agreement contains various financial and restrictive covenants to be maintained by the Company including requirements to maintain a tangible net worth of at least \$85 million, a debt to tangible net worth ratio not to exceed 1 to 1, and quarterly net profits of at least one dollar. For purposes of this New Agreement, tangible net worth is defined as total assets, excluding all intangible assets, less total debt. The New Agreement also may, in certain circumstances, limit our ability to pay dividends or distributions utilizing our line of credit. The New Agreement also contains customary representations and warranties, affirmative and negative covenants and events of default.

#### Secured Line of Credit

The Company maintains a secured borrowing facility at UBS Financial Services, Inc., or UBS, using its marketable securities as collateral for the short-term line of credit. The line of credit bears an interest rate equal to LIBOR plus 0.84% (effective rate of 1.08% at October 1, 2011), and interest is billed monthly. No principal payments are due on the borrowing; however, the line of credit is callable at any time. The amount available under the line of credit is based on a percentage of the market value of the underlying securities. If the equity value in the account falls below the minimum requirement, the Company must restore the equity value, or UBS may call the line of credit. As of October 1, 2011 the outstanding balance under the line of credit was \$4,253,000. At October 1, 2011, the maximum available borrowings against the line of credit were \$4,525,000.

#### Discussion of Cash Flows

At October 1, 2011, we had cash and cash equivalents of \$1.4 million compared to \$6.3 million at December 31, 2010. The decrease in cash and cash equivalents of \$4.9 million for the thirty-nine weeks ended October 1, 2011 resulted from \$11.2 million in cash used in investing activities and \$13.2 million of in cash used in financing activities. This was partially offset by \$19.5 million in cash provided by operating activities.

The \$11.2 million in net cash used in investing activities for the thirty-nine weeks ended October 1, 2011 consisted of \$8.9 million of capital expenditures, \$3.3 million in purchases of marketable securities, and \$1.0 million for the acquisition of businesses, offset by \$1.2 million in proceeds from the sales of marketable securities and \$0.8 million in proceeds from the sale of property and equipment.

The \$13.2 million in cash used in financing activities for the thirty-nine weeks ended October 1, 2011 consisted of a \$15.6 million special one-time cash dividend, \$1.7 million in the purchases of treasury stock and \$0.2 million for the payments of earnout obligations, offset by \$4.3 million of margin borrowings on our secured short-term line of credit.

The \$19.5 million in net cash provided by operations was primarily attributed to \$12.3 million of net income adjusted for \$8.7 million of non-cash charges for depreciation and amortization, a \$0.9 million gain on the sales of marketable securities, \$0.9 million in changes in deferred income taxes, \$1.1 million of non-cash charges for provisions for doubtful accounts, and an increase in the working capital position of the Company of \$2.5 million. The increase in the working capital position is primarily the result of an increase in accounts receivable due to increased revenue and an increase in prepaid expenses and other assets. These increases are partially offset by increases in accounts payable and other current liabilities, and other long-term liabilities.

#### **Off Balance Sheet Arrangements**

None.

#### **Critical Accounting Policies**

A summary of critical accounting policies is presented in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations—Critical Accounting Policies" of our Form 10-K for the year ended December 31, 2010. There have been no changes in the accounting policies followed by us during the thirty-nine weeks ended October 1, 2011.

#### Seasonality

Our operations are subject to seasonal trends common to the trucking industry. Results of operations in the first quarter are typically lower than the remaining quarters.

#### ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have not been any material changes to the Company's market risk during the thirteen or thirty-nine weeks ended October 1, 2011. For additional information, please see the Company's Annual Report on Form 10-K for the year ended December 31, 2010.

#### ITEM 4: CONTROLS AND PROCEDURES

#### **Disclosure Controls and Procedures**

We carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to paragraph (b) of Rule 13a-15 or 15d-15 of the Securities Exchange Act of 1934, as amended (or the Exchange Act). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of October 1, 2011, our disclosure controls and procedures were effective in causing the material information required to be disclosed in the reports that it files or submits under the Exchange Act to be recorded, processed, summarized and reported, to the extent applicable, within the time periods required for us to meet the Securities and Exchange Commission's, or SEC's, filing deadlines for these reports specified in the SEC's rules and forms.

#### **Internal Controls**

There have been no changes in our internal controls over financial reporting during the thirty-nine weeks ended October 1, 2011 identified in connection with our evaluation that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

#### PART II - OTHER INFORMATION

#### ITEM 1: LEGAL PROCEEDINGS

Information with respect to legal proceedings and other exposures appears in Part I, Item 1, Note (11) of the "Notes to Unaudited Consolidated Financial Statements," and in the Company's Annual Report on Form 10-K for the year ended December 31, 2010.

#### ITEM 1A: RISK FACTORS

There have been no material changes to our risk factors as previously disclosed in Item 1A to Part 1 of our Form 10-K for the fiscal year ended December 31, 2010.

#### ITEM 2: UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table provides information regarding the Company's purchases of its Common Stock during the period from July 3, 2011 to October 1, 2011, the Company's third fiscal quarter:

			Total Number	
			of Shares	Maximum
	_		Purchased as	Number of
	Total		Part of	Shares that May
	Number of	Average	Publicly	Yet be
	Shares	Price Paid	Announced	Purchased Under
Fiscal Period	Purchased	per Share	Program	the Program
Jul. 2, 2011			526,900	273,100
Jul. 3, 2011 – Jul. 30, 2011	1,700	\$ 15.89	528,600	271,400
Jul. 31, 2011 – Aug. 27, 2011	38,700	14.07	567,300	232,700
Aug. 28, 2011 – Oct. 1, 2011			567,300	232,700
Total	40,400	\$ 14.15	567,300	232,700

ITEM 3: DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4: (REMOVED AND RESERVED)

None.

ITEM 5: OTHER INFORMATION

None.

#### ITEM 6: EXHIBITS

The exhibits listed on the Exhibit Index are furnished as part of this quarterly report on Form 10-Q.

Exhibit No.	Description
3.1	Amended and Restated Articles of Incorporation (Incorporated by reference to Exhibit 3.1 to the Registrant's Registration Statement on Form S-1 filed on November 15, 2004 (Commission File No. 000-51142))
3.2	Amended and Restated Bylaws, as amended effective April 22, 2009 (Incorporated by reference to Exhibit 3.1 to the Registrant's Current Report on Form 8-K filed on April 24, 2009 (Commission File No. 000-51142))
4.1	Registration Rights Agreement, dated as of December 31, 2004, among the Registrant, Matthew T. Moroun and The Manuel J. Moroun Trust (Incorporated by reference to Exhibit 4.1 to the Registrant's Registration Statement on Form S-1 filed on January 7, 2005 (Commission File No. 000-51142))
10.1	Change in Terms Agreement between Universal Truckload Services, Inc. and KeyBank National Association dated October 24, 2011 ((Incorporated by reference to Exhibit 10.1 to the Registrant's Current Report on Form 8-K filed on October 27, 2011 (Commission File No. 000-51142))
31.1*	Chief Executive Officer certification, as adopted pursuant to section 302 of the Sarbanes-Oxley Act of 2002
31.2*	Chief Financial Officer certification, as adopted pursuant to section 302 of the Sarbanes-Oxley Act of 2002
32.1**	Chief Executive Officer and Chief Financial Officer certification pursuant to 18 U.S.C. Section 1350, as adopted pursuant to section 906 of the Sarbanes-Oxley Act of 2002
101.INS**	XBRL Instance Document
101.SCH**	XBRL Schema Document
101.CAL**	XBRL Calculation Linkbase Document
101.LAB**	XBRL Labels Linkbase Document
101.PRE**	XBRL Presentation Linkbase Document

 <sup>\*</sup> Filed herewith.

<sup>\*\*</sup> Furnished herewith

<sup>+</sup> Indicates a management contract, compensatory plan or arrangement.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report on Form 10-Q to be signed on its behalf by the undersigned, thereunto duly authorized.

#### Universal Truckload Services, Inc.

(Registrant)

Date: November 9, 2011

By:

Date: November 9, 2011

By:

/s/ Robert E. Sigler

Robert E. Sigler, Vice President, Chief Financial Officer, Secretary and

Treasurer

/s/ Donald B. Cochran

Donald B. Cochran, President and Chief

**Executive Officer** 

## CERTIFICATION OF THE CHIEF EXECUTIVE OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT

#### I, Donald B. Cochran, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of Universal Truckload Services, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e)) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 9, 2011

/s/ Donald B. Cochran

Donald B. Cochran
President and Chief Executive Officer

## CERTIFICATION OF THE CHIEF FINANCIAL OFFICER PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT

#### I, Robert E. Sigler, certify that:

- I have reviewed this quarterly report on Form 10-Q of Universal Truckload Services, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e)) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 9, 2011

/s/ Robert E. Sigler

Robert E. Sigler

Vice President, Chief Financial Officer, Secretary and Treasurer

# CERTIFICATION OF CHIEF EXECUTIVE OFFICER AND CHIEF FINANCIAL OFFICER PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report, or the Report, of Universal Truckload Services, Inc., or the Company, on Form 10-Q for the period ended October 1, 2011, as filed with the Securities and Exchange Commission on the date hereof, I, Donald B. Cochran, as Chief Executive Officer of the Company, and I, Robert E. Sigler, as Chief Financial Officer of the Company, each hereby certifies, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, to the best of his knowledge, respectively, that (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended, and (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Date: November 9, 2011

/s/ Donald B. Cochran

Donald B. Cochran

President and Chief Executive Officer

/s/ Robert E. Sigler

Robert E. Sigler

Vice President, Chief Financial Officer, Secretary and Treasurer

The foregoing certification is being furnished solely pursuant to 18 U.S.C. Section 1350 and is not being filed as part of the Report or as a separate disclosure document.